



Zhang Yiming officially withdrew from the ByteDance Board of Directors

Language Point

Author/ ZhuHongyi
张一鸣正式退出字节跳动董事会

original

ByteDance co-founder Yiming Zhang has stepped down as the company's chairman and left the board, according to a person close to the matter. Earlier this year, Zhang had announced that he would be leaving the CEO position, citing a desire to step away from daily management. Liang, his fellow ByteDance co-founder who at the time served as head of human resources, began to transition into the role. The change comes as ByteDance works to restructure its operations more broadly.



1. step down as/from 退位, 从.....位置上退下来 (leave an important job or position, especially to allow someone else to take your place)
- He was forced to step down from his post. 他被迫从他的职位上退下来。
2. board /bɔ:rd/ n. 董事会 (board of directors)
3. cite /saɪt/ v. 引用
4. a desire to do sth. 做某事的愿望
5. step away 不再参与 (stop being involved in sth.)
- He never stepped away from his desire to help people. 他从来没有放弃过帮助别人的愿望。
6. fellow /'feləʊ/ adj. 同类的, 同一种情况的
- fellow worker 同事
- fellow countrymen 同胞
7. transition /træn'ziʃ(ə)n/ v. 过渡 (change to a new state or start using something new) n. 过渡
- transition into 过渡到某个状态
- a transition period 过渡时期
- transition from sth. to sth. 从.....过渡到.....
- The transition from boyhood to manhood can be a confusing period. 从少年到成年的过渡, 是一个让人困惑的时期。
8. work to do sth. 努力完成某事
- The company is working hard to improve its image. 这家公司正在努力提升公司形象。
9. restructure /ri:'strʌktʃə/ v. 重组结构
- 构词: re- 重新, 再一次, structure- 结构
10. broadly /'brɔ:dlɪ, 'brɑ:dlɪ/ adv. 广泛地, 大范围地

UNEP report: the warming trend is irreversible

Author/ ZhuHongyi
环境署报告: 升温趋势不可逆转



Language Point

1. fall short of 达不到
- fall far short of 远达不到, 远不及
- The supplies fall short of the need. 这些产品供不应求。
2. avert /ə'veɪt/ 避免 (危险、坏事等)
- A disaster was averted just in time. 一场灾难及时被避免了。
- He did his best to avert suspicion. 他尽量避嫌。
3. be on course to sp. 去往某地的路上
- course /kɔ:rs/ n. 路径, 途径
- be on course to do sth. 正在实现某事, 正在做到某事的过程中 (照这样下去)
- I think he's on course to play on Wednesday. 我想这样下去他可以打周三的比赛。

original

National plans to cut carbon fall far short of what's needed to avert dangerous climate change, according to the UN Environment Programme. Their Emissions Gap report says country pledges will fail to keep the global temperature under 1.5C this century. The Unep analysis suggests the world is on course to warm around 2.7C with hugely destructive impacts.

In me the tiger, sniffs the rose.

Contact us

WECHAT @NWSUAF-ENGLISH-RADIO

EMAIL englishherald@163.com

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TWO NEWS ARTICLES

AUTHOR/ ZHU HONGYI

1

"007: DEADPOOL" GROSSED \$56 MILLION IN ITS NORTH AMERICAN OPENING WEEKEND
《007：无暇赴死》北美首周末票房达5600万美元

□ 原文

After over 18 months of pandemic delays, "No Time to Die" opened on target. The final James Bond film of the Daniel Craig era grossed \$56 million from 4,407 North American theaters.

It didn't break any pandemic or 007 records, but it didn't fall significantly short either and is in fact the fourth-best opening in the 25-film series. Bond has always had an older audience which is typically less inclined to rush out for the first weekend.



□ 语言点

1. open on target 按计划上映
» open /'oʊpən/ v. 营业, 开张; (电影或戏剧等)公映, 公演
on target 按计划
2. gross /grouz/ v. 获得.....总利润, 总票房收入为.....
» The Battle at Lake Changjin has grossed over 4 billion yuan.
电影《长津湖》的票房总收入已经突破了40亿大关。
3. break a record 打破纪录
4. fall short 没有达到预期或希望的成绩(to fail to reach an amount or standard that was expected or hoped for)
» In comparison to her previous movie, this one falls short.
和她上一部影片相比, 这部电影有点不尽如人意。
5. be inclined to do sth. 倾向于做某事
» be less inclined to do sth. 不太倾向于或不太会做某事

2

NESTLE CLASSIC PRODUCTS, CHRISTMAS OR CUT OFF SUPPLY
雀巢经典产品, 圣诞或断供

□ 原文

The maker of Quality Street and Lion bars has said it is experiencing some supply chain problems ahead of the Christmas period.

But Mark Schneider, the chief executive of Nestle, told the BBC that it was working hard to make sure products made it on to shelves this winter.

A number of sectors have had problems with their supply chains due to a chronic shortage of HGV drivers.

□ 语言点

1. supply chain 供应链
2. experience problems 面临问题, 遭遇困境
It is experiencing financial problems.
正在遭遇财务困难。
We are experiencing technical problems.
我们正在遭遇技术困难。
3. ahead of 在.....之前
You have to stay at home ahead of next semester.
你在下学期开学之前, 都得乖乖待在家里。
4. make it 赶上, 达到; 完成预定目标
make it on to the shelves 能够上架
I made it to the college.
我成功考上了大学。
I made it to the station.
我按时赶到了车站。
5. chronic /'krɒnɪk/ adj. 长期的
the country's chronic unemployment problem 该国长期存在的失业问题
6. HGV drivers 卡车司机
近义词表达: lorry drivers, truck drivers



May You
Grow Up
With A Little
Childishness

AUTHOR/ ZHU HONGYI

□ 导读

我们小时候渴望长大, 长大了又渴望变回孩子; 虽然岁月无法逆行, 但希望长大的你, 依然保留着一份纯真。

□ 今日一句

I think like a genius.
I write like a distinguished writer.
And I speak like a child.
—Vladimir Nabokov, Writer, Strong opinions
我像天才那样思考
我像一个杰出作家那样写作
我像一个孩子那样说话
—纳博科夫, 作家, 《独抒己见》



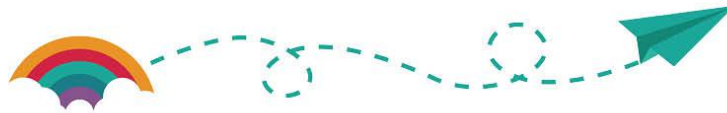
□ 今日一学

• 词汇
distinguished adj. 出色的, 令人尊敬的
distinguished guests 尊贵的客人

□ 今日一语

All of us may have such a complex and rich level of character, and among them, that kind of naive, childish side, is my most treasured. Although it may gradually become blurred with the passing of life, but it will inadvertently jump out, so that a certain moment in life, become brilliant. Do you have a childish side to life? What have you ever done that is full of childlike fun? I wish you all the best.

我们所有人的性格可能都有这样复杂而丰富的层次, 而其中, 那种天真、孩子气的一面, 是我最为珍惜的。它尽管可能随着生活的消磨逐渐变得模糊, 但却总会在不经意间忽然跳出来, 让生活的某一个时刻, 变得熠熠生辉。你在生活中有孩子气的一面吗? 你曾经做过哪些充满童真有趣的事呢? 祝大家, 永葆天真。





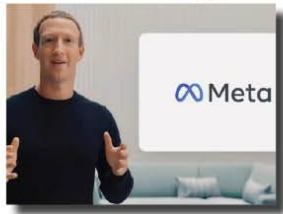
special subject:
"METAVERSE"

AUTHOR/ ZHU HONGYI

1

更名 Meta: 脸书换“脸”进军元宇宙

Facebook changes name to Meta in corporate rebranding



| 导读
当地时间 10 月 28 日, 美国社交巨头 Facebook 正式宣布更名为 Meta, 更名后公司 logo 也换为一个表示“无限”含义的符号。

| 英文原文
Facebook is changing its name to Meta, reflecting the company's push to build an avatar-filled virtual world known as the metaverse as it battles a deepening public relations crisis and growing regulatory scrutiny.

| 生词好句
1. meta- 前缀
拓展:
有两层含义:
①想要改变 (involving change)
②超出了一般的限制 (outside the normal limits of something)
metacognition 元认知
metaphysics 形而上学
2. rebranding 英 [ri: 'brændɪŋ] 美 [ri: 'brændɪŋ] n. 品牌重塑
3. avatar-filled (本文) 被虚拟世界化身填满的
拓展:
avatar UK /'ævətɑ:/ US /'ævətɑ:r/ n. 人类或者高等生物在虚拟世界的化身 (科技领域)
4. battle 英 ['bætl] 美 ['bætl] v. 斗争

2

“元宇宙”来临:
你想去平行世界重启人生吗?

| 导读
最近, 一个新兴概念在创投圈、社交媒体上突然火了起来——“Metaverse”元宇宙。元宇宙指向了一个基于互联网的虚拟现实平行世界, 在这个世界里, 你可以创造一个属于自己的虚拟人物, 用虚拟货币买到数字化产品, 甚至可以用虚拟身份找到心仪的工作……除此之外, 元宇宙会给我们的生活带来哪些新的可能性? 它又会引发什么伦理风险?

| 英文原文
Dig Tech Wants You to Live in a Virtual World. Prepare for Real Problems.
科技巨头希望你生活在一个虚拟世界里。准备好面对现实问题吧。
Heard of the “metaverse” lately? It has been hard not to.
Facebook Chief Executive Mark Zuckerberg mentioned tech's latest buzzword 16 times on his company's most recent earnings call last month. The future of Facebook, he said, is a metaverse—a virtual environment where you can be physically present to hang out, play games, work and create.
A virtual world featuring avatars, digital objects and functioning economies is a world where technology is all encompassing and not simply a discrete tool. So naturally, the world's largest technology companies want to play a role—preferably a leading one. Facebook sells virtual reality headsets, while Microsoft sells augmented reality devices designed for business use. Apple Inc. is widely reported to be working on AR devices of its own.
But a world through VR has plenty of drawbacks. For many, the experience can be hot, sweaty, and even nauseating. And much like social media itself, there is still ongoing

debate as to whether prolonged use of VR is physically safe.
Mostly, though, a virtual world hands even more power to technology giants that many argue have already amassed too much.
Big tech can probably build the metaverse. But consumers will have to think hard about whether they want to be there.

| 生词好句
1. big tech 科技巨头
拓展:
近似表达: tech giant, tech tycoon; tech magnate, tech mogul
注意: magnate 和 mogul 两个词的本意是大亨, 有权势的人, 因此 tech magnate, tech mogul 一般指人。
Tencent is a tech giant, and Pony Ma is the magnate/mogul behind it.
腾讯是一家科技巨头, 马化腾是其背后的巨头。
2. metaverse 英 [ˈmetəvɜːs] 美 [ˈmetəvɜːrs] n. 元宇宙
拓展:
前缀 meta- 表示“超过” (beyond) verse 指宇宙 (universe)
3. buzzword 英 [ˈbʌzwɜːd] 美 [ˈbʌzwɜːrd] n. 流行词, 热词
4. earnings call 上市公司的财报会议 (一般是以电话会议的形式展开)
5. physically present 置身其中, 身临其境
6. feature 英 [ˈfi:tʃə] 美 [ˈfi:tʃər] v. 以……作为特征; n. 特征
拓展:
A features B B 是 A 的特征, A 以 B 为核心元素, A 包含 B
7. avatar 英 [ˈævətɑː] 美 [ˈævətɑːr] n. 《阿凡达》(电影名); 神在人间的化身 (印度的宗教术语)
8. function 英 [ˈfʌŋkʃn] 美 [ˈfʌŋkʃn] vi. 起作用, 发挥作用, 正常运行; n. 作用
9. encompassing 英 [ɪnˈkʌmpəstɪŋ] 美 [ɪnˈkʌmpəstɪŋ] adj. 包含的, 包容的
拓展:
Encompass UK /ɪnˈkʌmpəs/ US /ɪnˈkʌmpəs/ vt. 包

围; (引申) 包含在内
all-encompassing 包罗万象的, 无所不包的 (including everything)
10. discrete 英 [dɪˈskri:t] 美 [dɪˈskri:t] adj. (事物之间) 彼此没有关联的, 各自独立存在的
拓展:
(文章语境中) 构成相反意思的词: all-encompassing 包罗万象的, 无所不包的
11. play a role 起到某种作用; 担当某个职责
12. preferably 英 [ˈpreɪfəblɪ] 美 [ˈpreɪfrəblɪ] adv. 更合意地, 更被喜欢地, 更想要地
拓展:
preferable adj. 更被喜欢的, 更想要的 (being preferred)
13. virtual reality 虚拟现实 (简称 VR)
14. augmented reality 增强现实 (简称 AR)
拓展:
Augment UK /ɔːgˈment/ US /ɑːgˈment/ v. 加强
15. drawback 英 [ˈdrɔːbæk] 美 [ˈdrɔːbæk] n. 缺点, 弊端, 不利之处
拓展:
Something has plenty of drawbacks.
某事/某物有很多缺点。
16. There is still ongoing debate as to whether就……仍存在争论
拓展:
There is still ongoing debate in western countries as to whether it is now appropriate time to open borders to foreign tourists.
在西方国家, 关于现在是否到了向外国游客开放边境的合适时机, 仍存在争论。
17. prolong 英 [prɒˈlɒŋ] 美 [prəˈlɒŋ] vt. 延长
拓展:
prolonged use 过度使用, 使用过长时间
18. hand 英 [hænd] 美 [hænd] v. 交给, 递给
19. amass 英 [əˈmæs] 美 [əˈmæs] vt. 积累了大量的…… (gather a mass of something)
拓展:
amass a great fortune 积累了大量的财富
amass a lot of resources 积累了大量的资源
amass a great deal of experience 积累了大量的经验



名
斤

译者
了解

号码
0006



友
吾
角

加入
角
了解
碎嘴

36355



The night I agreed to try online dating, I told my roommate Meghan I hoped I wouldn't meet anyone because that wasn't the kind of story I wanted to tell.

"I know myself," I said. "Anything short of kismet won't work." I have always loved the word "kismet." Arabic in origin (from "qisma," meaning portion or lot), it's just a nerdy synonym for fate. But from a young age, I have believed in it, searched for it and trusted I would find it.

The thought of "We met online" didn't exactly weaken my knees.

Nonetheless, rounding 40, never married and growing impatient, I composed a long profile that included my favorite books, music and films. When I reached the question "What are you looking for in a relationship?", I couldn't help myself. "Kismet," I wrote. "Is that so much to ask?"

Meghan had convinced me to start online dating by promising she would do it with me. To cover our bases, we registered on two sites: OkCupid (which was free) and eHarmony (which was definitely not). Soon Meghan began going on dates, returning to our San Francisco apartment with accounts of cringe-worthy misrepresentations and awkward conversations.

I stayed home. I'd spotted zero signs of kismet (not even any artistic or literary overlap), and I refused to settle for less.

Sometimes Meghan would carry her laptop into my bedroom. Once she said, "I found someone for you. He's cute and funny, but too short for me." (I'm 5-foot-1.) Another time, we received the same message from the same guy: "I'm sorry, but I just have to lay it on the line and let you know, despite the fact you hear it all the time, that you're undeniably, effortlessly and strikingly attractive."

I grew discouraged. From what I could tell, the internet was where kismet went to die.

Then one day I noticed a guy who looked handsome, seemed smart and claimed to bake pies. Who doesn't like a handsome, smart man who bakes pies? Also, he had filled in the prompt "Contact me if ..." with "you want to get out of town." I was a traveler, always wanting to get out of town — so I "favorited" him, the OkCupid equivalent of sending over a drink.

After two days of flirtatious banter, I finally broached the question that had been bothering me: "You listed favorite music and films, but no books. Was that an oversight, or do you not read?"

"Recorded music has always spoken to me the way the written word speaks to most," he replied.

I shut my computer. I was the daughter of bookshop owners, a lifelong collector of signed first editions and an author. Discussing literature was the height of stimulation. Reading was fundamental to my identity.

A few days later, he messaged: "Seems like you may be looking for a bookworm, which is fine. However, you should be aware that I am a word nerd. I suggest this matter be resolved with a Scrabble match."

Then he started inserting high-scoring words like "zootaxy" into messages. The ploy worked; we made tenuous plans to meet for Scrabble the following week.

Two nights later, heading home from my waitressing job, I boarded a bus and sat down next to an attractive man who looked a lot like the word nerd's profile picture. I couldn't be sure, and I was too nervous to sneak a confirming glance. Also, it was past midnight on a public bus — not the time or place to study strangers' faces.

Instead, I stared at my phone and said nothing. What are the chances, I wondered, in a city of roughly 800,000? But after three stops, when he got off in the neighborhood where he had told me he lived, I knew.

In the morning, I messaged him through OkCupid: "Were you on the 71 bus late last night? I sat next to someone who looked suspiciously like your photo."

"Whoa," he replied.

"Holy crap," I wrote.

Goodbye :) My Fantasy Man

By Lavinia Spalding

Our first date lasted 12 hours. We went to an art gallery, the farmers' market and a cafe, where we played Scrabble. He seemed delighted when I won by 100 points. That night, we ate Ethiopian food with our hands then crossed the street to a music hall where he whisked me upstairs to the V.I.P. section to watch Meshell Ndegeocello sing in the dark.

The whole affair was straight out of a kismet textbook. So when he continued to not read novels, and when the ensuing weeks revealed more incompatibilities — he didn't like coffee, hated to fly, and baked only one kind of pie (pumpkin, my least favorite) — I would think: But the universe put us together. And then I would give him another chance.

The chances paid off. Though he never drank coffee, he researched brewing techniques and learned to make a flawless French press, which he delivered to me in bed each morning. Once, as I was about to take my first sip, he rushed in. "Not yet!" he said, and dropped a pinch of salt into my cup. "OK, now."

He also traveled with me, pale and quiet and pushing the call button repeatedly to ask how long the turbulence would last. He tried Xanax and Ambien. Nothing worked, but he swore his flight anxiety wouldn't interfere with future adventures.

I was in love and happy, but doubts simmered. I still occasionally fantasized about a man who would sip coffee with me and read novels in bed on our frequent trips to India.

When I shared this with my therapist, she told me to "have a funeral for the death of romantic illusion."

One February afternoon, he and I were playing Scrabble in the park when I reached into the bag of tiles hoping for the Q and pulled out a ring instead. I dropped it on the board as if I had been electrocuted. "What is that?"

"It's a ring," he said.

"What's it doing here?"

"Will you make me the happiest man in the world?" he asked.

It has been eight years since I calmed down and somehow found the presence of mind to spell "Yes" in Scrabble tiles.

My husband still won't touch coffee, but he continues to brew a sublime French press and occasionally even delivers me a lightly salted cup in bed. He still doesn't go in for novels, but he's easily read a thousand books to our 6-year-old son, who shares my passion for literature.

And though he hasn't conquered his fear of flying, we developed a system: We take direct, daytime flights in calm weather, and if turbulence hits, he chugs two glasses of red wine and passes out. We haven't yet made it to India, but we have been to Italy, Tunisia, Portugal, France, Spain and Morocco. I've even come around, slowly, to appreciating pumpkin pie. Somehow his tastes better.

Two years ago, we celebrated the 10-year anniversary of the night we shared a bench seat on the 71 bus. With reservations at our favorite restaurant, we were dressed up and anticipating a four-course dinner, fine wine and uninterrupted conversation. But five minutes before our babysitter arrived, our son started vomiting, so we celebrated at home with our sick child tucked between us, watching a Disney movie on the couch.

So much for romantic illusion. And good riddance. It has taken me too long to understand that compatibility defies algorithms, and that kismet is less about fateful encounters and favorite books than it is about finding someone who's eager to face his fears — and make coffee he doesn't even drink — just to be with me.

Author/ Zhu Hongyi

语言点

1. cringe-worthy adj. 令人尴尬 (或不舒服) 的
misrepresentation n. 歪曲事实; 不实

eg. Her enthusiasm about online dating was dampened by numerous cringe-worthy misrepresentations.

她对网上交友的热情被几次弄巧成拙的经历浇灭了。

2. lay something on the line 直截了当地说明白, 把话说清楚 (to speak bluntly and directly)

eg. I'll lay it on the line. I'm in love with someone else.

我跟你直说吧, 我爱上别人了。

3. settle for something 勉强接受, 无奈接受 (to accept something that is not exactly what you want)

eg. She never settles for second best.

她从不甘心退而求其次。

4. speak to somebody 形容某件事对某人吸引力, 能够引起某人的共鸣

eg. Modern art just doesn't speak to me.

我对现代艺术完全无感。

5. compatibility n. (观念、兴趣) 匹配, 合适 (the ability to have a good relationship with someone because you have similar interests, ideas, etc.)

eg. You need a short period to get to know each other and check your compatibility.

你们需要相处一段时间, 互相了解, 看看彼此是否合适。

听TA说

或许, 我们都曾经在懵懂的年纪, 对爱情、对另一半抱有各种各样的幻想。然而抱着这些幻想, 无疑也是对未来的另一半设置了条条框框, 无形中错失了

一些缘分。其实, 真正牢不可破的感情都是在两个人深入接触后慢慢培养起来的, 命中注定的伴侣, 其实是两个人共同努力, 彼此塑造的结果。